



Emory University Senate Meeting Minutes

April 26, 2022

3:00-5:00 p.m. | Convocation Hall 208

Attendees: Octavian Ioachimescu, Grace Goh, Aditi Vellore, Alicia DeNicola, Allegra Porter, Bridget Riordan, Carolyn Keogh, Eleanor Liu, Curtis Henry, Dawn Francis-Chewning, Donna Maney, Doug Bowman, Siva Prasad Kalimuthu, Eric Abrams, Erin Bonning, Erin Cahill, George Shepherd, Giacomo Negro, Holly York, Kathrine Morris, Katrina Shafer, Kendall Soulen, Lori Jahnke, Melissa Morgan, Michael Epstein, Modele Ogunniyi, Nitika Gupta, Rachel Ding, Rachelle Spell, Rkia Cornell, Sasha Volokh, Shana Ware, Sidney Stein, Susan Ray, Walter Kolis, Zvipo Chisango, Hope Bussenius, Ilya Nemenman, David Payne, Robin Morey, Minnie Glymph, Tim Holbrook, Carol Henderson, Jonathan Poole, Kenya Faulkner, Ravi Bellamkonda, Madi Olivier, Kathryn Yount, Ken Carter, Kristin Wendland, Erica Brownfield, Jason Schneider, Gray Crouse

Excused Absences: Joy McDougall, Kate Yeager, Stacey Gall

Unexcused Absences: Kathryn Wood, Lisa Underwood, Benn Konsynski, Brian Cheung, Caroline Barry, Daphne Orr, Dawn Comeau, Doug Hicks, Faith Cheplick, Jonathan Moore, Jordan Wirth, Joseph Banko, Kathleen Campbell, Kaye-Ann Sadler, Kelly Garner Shannon, Lauren Gay, Lauren Jeffers, Lynne Nygaard, Raphael Coleman, Renee Bourbeau, Richard Castillo, Rithi Mulgaonker, Roxanne Chou, Tramaine Dowell

I. Welcome and Approval of Consent Agenda, *Octavian Ioachimescu, University Senate President*

Dr. Rachelle Spell moved to approve the consent agenda (which included agenda, prior meeting minutes and new Senate committee rosters); Dawn Francis-Chewning seconded the motion. The motion carried.

II. Updates on Master Planning, *Robin Morey, Vice President and Chief Planning Officer of Campus Services; and David Payne, Associate Vice President for Planning and Engagement*

VP Morey gave an overview of and updates on several ongoing projects, including the land use plan; graduate student housing initiative; projects in Executive Park, Wesley Woods, and Briarcliff Park; select University and Healthcare Capital Construction projects; and the MARTA and Clifton Corridor Transit Initiative. The land use plan was recently updated and approved in collaboration with the Senate Committee on the Environment. The graduate student housing project is proceeding smoothly, currently working on entitlements and construction permits. Phase I is set to launch in Fall 2024 with 535 beds, and Phase II in Fall 2026 with 500 beds. Still under discussion: Who is the target population (first-come first-serve or targeted demographics); How does Emory allocate beds (admissions calendars or block grants); How long can students stay (One year lease with no renewals or unlimited renewals)? Plans for the Executive Park campus: Opened MSK (Spine and Ortho) in Oct 2021, Multi-Family Residence and Hotel Development will hopefully line up with CHOA campus opening in September 2024. Briarcliff Campus will be developed into a Senior Living Community in partnership with Gallery Living, 450 total units. Demolition of the hospital and restoration of Briarcliff Mansion will not impact Library Service Center Phase II development. R. Randall Rollins Building is scheduled to open in July 2022, and Health Sciences Research Building II in August 2022. Emory Conference Center Hotel renewal will be completed over the summer; use of the Cox 3rd floor ballroom will cease for construction of Student Affinity Spaces and should be done by Fall 2023. This summer, we are widening Haygood Dr to improve traffic flow. Winship Cancer Tower in Midtown will open in Spring 2023. The Psychiatric Hospital will relocate from Wesley Woods to Emory



Decatur, and the vacated Wesley Woods facility will be updated and modernized to accommodate the Rehab Hospital which will be moving there from Haygood and Clifton.

AVP Payne briefed the Council on MARTA and transit updates. The Clifton Corridor Transit Initiative aims to extend from Lindbergh station east through the Clifton Corridor. They previously explored going down Clifton Rd, but currently prioritizing using existing CSX corridor (running through Emory behind CDC) as a shared route for the trains and the new transit, which is the cheaper and less inconvenient option for construction. They are also looking into extending the route to either Avondale Station or Decatur Square station; likely to end up with Avondale. The other discussion is about implementing Light Rail vs. Bus Rapid Transit (buses that have dedicated lanes, trigger the traffic signals when they go through intersections, much cheaper to build since they are not on rails, and are more flexible for future changes in routes).

Questions from the floor:

- 1) With regards to possible childcare facilities on Briarcliff campus—what kind of facilities (playground, educational space, preschool?) and what age ranges? Also, what times (to avoid peak traffic travel times, perhaps?)
 - a) We don't know what type of childcare facilities will be built yet; will be coordinating with HR to gauge need.
- 2) Childcare is critical component of equity issues, and the Master Plan lists childcare as a priority, and yet the only effort made towards that is a possibility that a third-party developer will choose to integrate that into their Briarcliff project, which may not happen. There is no concrete agreement or definite plan to invest in this anywhere else?
 - a) No, not that we are aware of, currently. We do know there is a need, and this was a case of opportunity matching a need, but we have talked about opportunities at Executive Park as well. Ongoing discussions are still happening about this issue and the resources we have to devote to it.
- 3) Most of the development projects are third-party, and I was wondering how that fits into/whether it involves the University's commitments to sustainability, green buildings, and carbon neutrality?
 - a) It depends; we are trying to satisfy as many requirements as we can, but it varies by project. We will meet the standards with the graduate student housing project but have less control over the Briarcliff campus development. However, we will continue to try to push it to the extent that they can and continue to bring them to the Committee of the Environment.
- 4) Could you speak about supplier diversity and how it is connected to the significant investments we are making?
 - a) We have WMBE (Women- and minority-owned businesses) requirements, and recently held a fair to host minority contractors to talk about opportunities available.
- 5) Clifton Road has become a five-lane freeway through Emory, cars are going too fast and is not human-centric.
 - a) We are working on improving the pedestrian experience, including the recent bike path from School of Nursing to Haygood Dr. We do expect less traffic when CHOA moves out, and are improving the major intersections of Emory Point, Law School, and Business School. It is also worth keeping in mind that it is an emergency route and has an emergency room hospital on it.



III. New Administration Officer Introduction, Kenya Faulkner, Emory University Chief Compliance Officer

Dr. Ioachimescu introduced Emory's new Chief Compliance Officer, Ms. Kenya Faulkner to the Senate. Ms. Faulkner expressed her excitement to join Emory and shared a few changes she's made since her arrival in November. The Office of Compliance used to mostly focus on research compliance; now is broadening its purview to the other compliance areas across campus. She emphasized that compliance will likely never be met 100%, and her job is to help minimize compliance risks so that everyone can do their job. She is also looking into rebranding the trust line, which is a place to raise issues that are occurring in the workplace but is currently not being used due to low awareness. As part of the rebrand, the office is starting a quarterly newsletter to inform the community about compliance.

IV. Campus Life Committee Report, Bridget Guernsey Riordan, Committee Chair

Ms. Riordan reported on the mission, activities, and priorities of the Campus Life Committee. The committee promotes collective discussion and information sharing on matters of campus concern with the purpose of creating a stronger sense of community on campus. Future plans include partnering with TableTalk to have a community-wide gathering to promote interactions and community spirit, building relationships through shared interests and diverse opinions.

V. Campus Development Committee Report, Walter Kolis, Committee Chair

Mr. Kolis reported on the mission, structure, and priorities of the Campus Development Committee. The committee reviews the design and site selection for new buildings and reviews plans for remodeling existing buildings. Priorities include increasing members' engagement by developing foundational knowledge of existing and future campus development initiatives, opportunities, and challenges facing Emory at a local and regional level, supporting Emory's Master Planning and Strategic Framework, as well as cultivating Emory as a place that supports a vibrant and thriving community.

VI. President's Reflection, Year in Review, and Change of Guard, Octavian 'Tavi' Ioachimescu, University Senate President

Dr. Ioachimescu provided an overview of the functions and structure of the University Senate, and reviewed the activities conducted and topics discussed throughout the past year.

VII. Executive Session – Past, Present, and Future of Shared Governance

VIII. Adjournment

The meeting was adjourned at 5:30pm.